







- Opening conference with City officials December 13, 2013
- Ongoing analysis regarding:
 - Shared Services Opportunities
 - Procurement Practices
 - Economic Development Opportunities
 - Debt Profile
 - Workforce
- Conclusion of Comprehensive Review due May 2014

City of Fulton Regional Government Context

 Around 150 local government entities in Oswego County (including school districts, fire districts, and town special districts)

 More than 375 elected officials serving a population of 122,109

 Personal Services spending for city, town, and village elected positions and their offices was more than \$3.5 million in 2012



Town of Fishkill Status Overview

Opening conference with Town officials December 20, 2013

- Ongoing analysis regarding:
 - Shared Services Opportunities
 - Administrative Practices
 - Technology Investment Opportunities

Conclusion of Comprehensive Review due May 2014

Town of Fishkill Regional Government Context

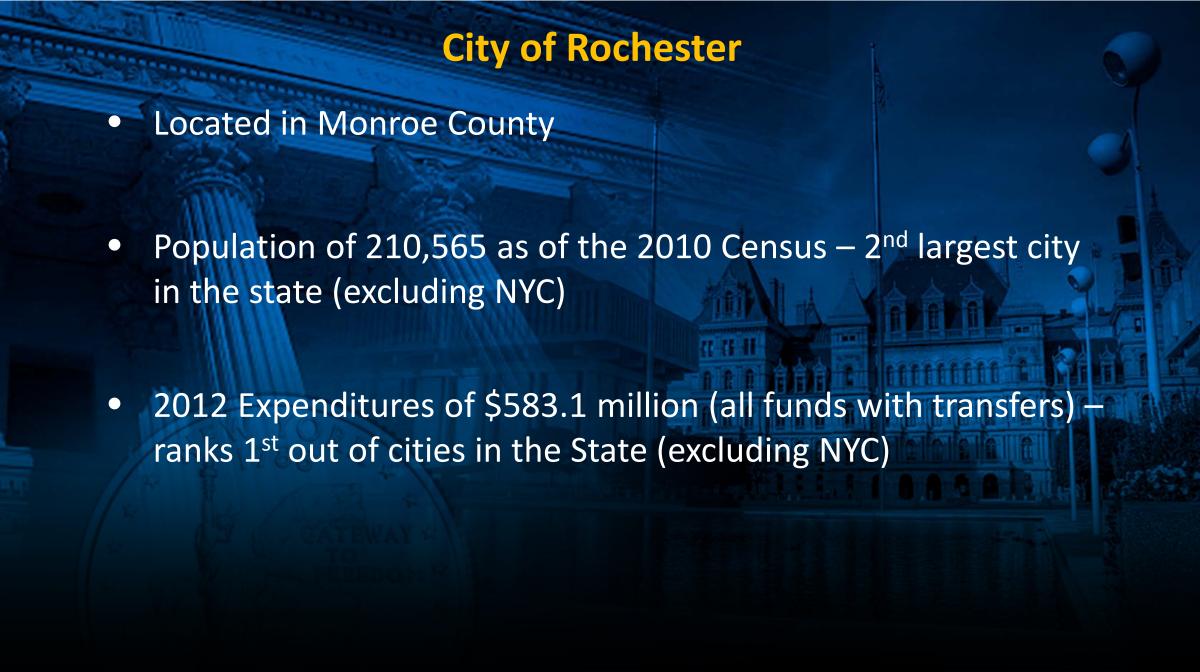
 Around 200 local government entities in Dutchess County (including school districts, fire districts, and town special districts)

 More than 500 elected officials serving a population of 297,488

 Personal Services spending for city, town, and village elected positions and their offices was nearly \$7.5 million in 2012



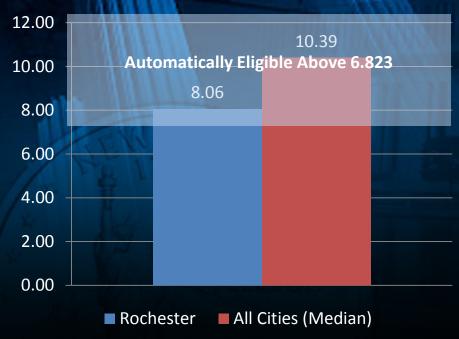




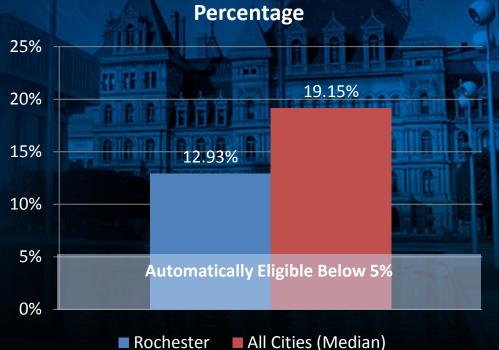
City of Rochester

 Automatically considered a Fiscally Eligible Municipality because of Average Full Value Property Tax Rate





Average Fund Balance Percentage



City of Rochester

2013 General Fund Balance was \$68.6 million (15.6 percent of expenditures)

 From 2013 to 2014, the City's All Funds budget was decreased by 2.1 percent and the property tax levy was held flat

 Budget gap for 2014-15 was initially projected at \$37.5 million, has been reduced to \$27.9 million

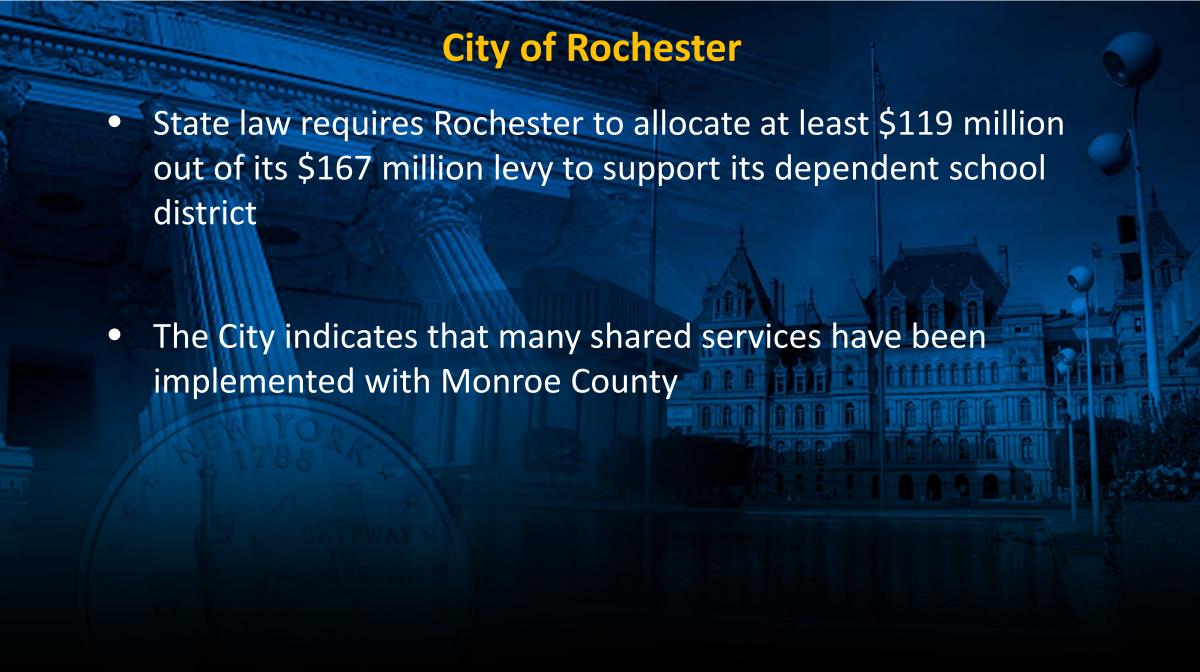
Bond Ratings: Aa3 (Moody's), A+ (S&P, Finch)

City of Rochester

 Median household income of \$30,367, compared to the median of \$38,699 for cities statewide

 Poverty rate of 33.4 percent for households citywide and child poverty rate of 51.1 percent

 Fifth poorest city in the country among the top 75 largest metropolitan areas





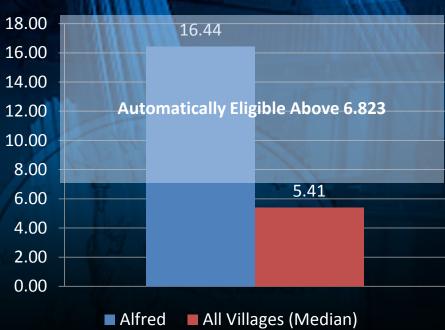
Located in Allegany County

 Population of 4,174 as of the 2010 Census – 129th largest village out of 549 villages in the State and 2nd largest village out of 10 villages in the County

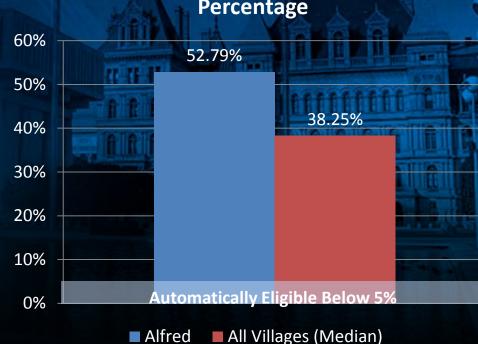
 2012 Expenditures of \$3.9 million (all funds with transfers) – ranks 183rd of villages in the State

 Automatically considered a Fiscally Eligible Municipality because of Average Full Value Property Tax Rate





Average Fund Balance Percentage



2013 General Fund Balance was \$686,784 (51.6 percent of expenditures)

\$128,940 of the General Fund Balance was appropriated in the
 2014 budget

Increased property tax levy 0.85% from 2013 to 2014

The Village has the 9th highest Full Value Tax Rate for villages

 Largest employers in the Village are Alfred University and Alfred State College

 According to the Village, only 9.62 percent of assessed value in the Village is taxable

 Median household income of \$24,219 – compared to the typical village's median household income of \$50,838





Located in Erie County

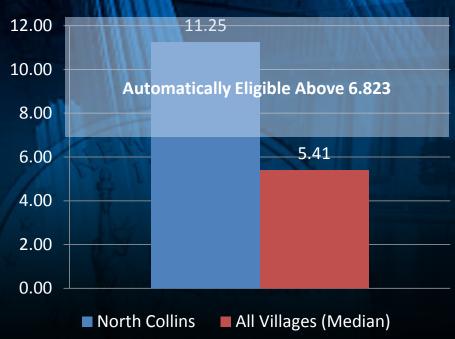
 Population of 1,232 as of the 2010 Census – 334th largest village out of 549 villages in the State and 2nd smallest village out of 15 villages in the County

 2012 Expenditures of \$1.8 million (all funds with transfers) – ranks 303rd of villages in the State

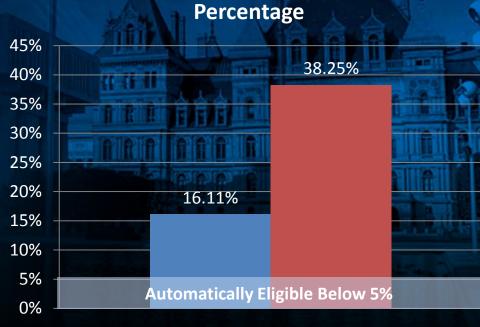
Village of North Collins

 Automatically considered a Fiscally Eligible Municipality because of Average Full Value Property Tax Rate





Average Fund Balance Percentage



All Villages (Median)

North Collins

Village of North Collins

\$273,989 in General Fund Balance at the end of 2013 (36.7 percent of expenditures)

Increased property tax levy by 1.3 percent from 2013 to 2014

\$4.3 million in outstanding debt at the end of 2013

 Median household income of \$46,000 – compared to the typical village's median household income of \$50,838





Located in Niagara County

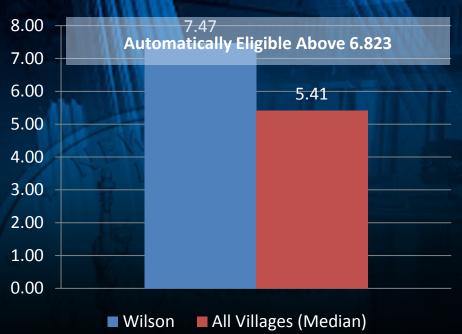
 Population of 1,264 as of the 2010 Census – 328th largest village out of 549 villages in the State and 4th largest village out of 5 villages in the County

 2012 Expenditures of \$1.1 million (all funds with transfers) – ranks 384th of villages in the State

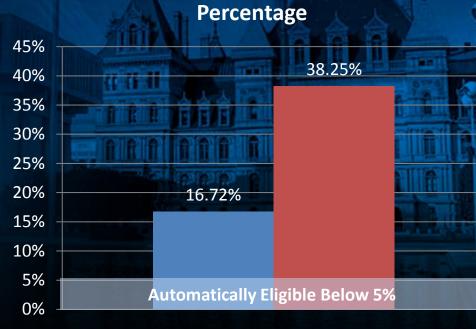
Village of Wilson

 Automatically considered a Fiscally Eligible Municipality because of Average Full Value Property Tax Rate





Average Fund Balance Percentage



■ Wilson ■ All Villages (Median)

Village of Wilson

2013 General Fund Balance was \$164,789 (25.6 percent of expenditures)

\$65,064 of the General Fund Balance was appropriated in the
 2014 budget

Increased property tax levy by 6.1 percent from 2013 to 2014

